### FEDERATION OF DISTRIBUTORS NEWSLETTER



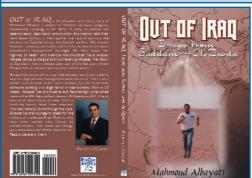
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J26

## From Cannons to Meat Machinery Parts...

An Escape from Sadistic Saddam's Iraq to U.S.A.

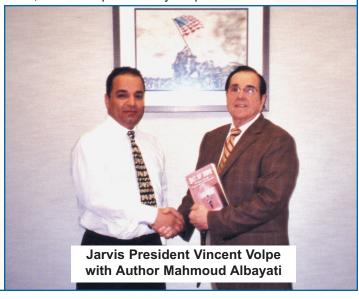


At first glance, he's just one of the many Jarvis e m p l o y e e s arriving for the 7:00 AM shift, but Mahmoud Albayati has a remarkable and c o u r a g e o u s story, including

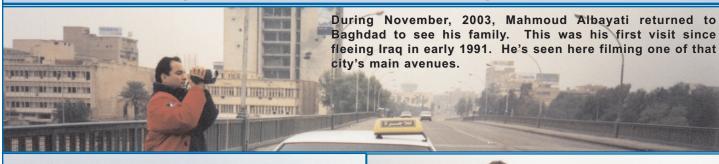
an incredible escape from Saddam Hussein's Iraq, a long and uncertain internment in a Saudi refugee camp, and an adjustment to a new life - in a new country - with a far different culture. It's a story of a transition from working on one of Saddam's most secret weapons projects to making components used in several Jarvis tools.

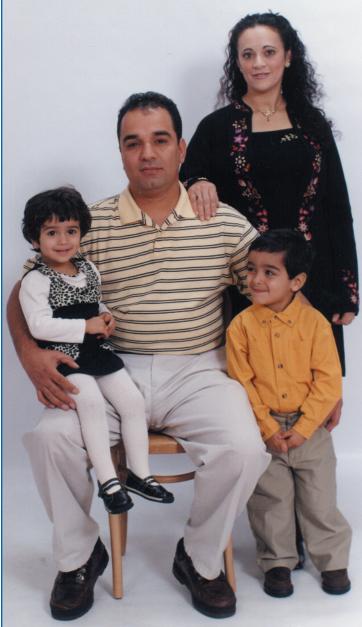
All of this is told in "Out of Iraq: Escape from Saddam and Al-Qaeda" by Mahmoud Albayati, a Jarvis machinist who has been with the company since 1997. Born in Baghdad, he grew up in that city's Saddam City neighborhood and worked in his father's carpentry shop. Mahmoud tells a story of an average Iraqi family trying to survive under a brutal dictatorship where torture, sudden disappearances, public executions, blackmailing, immediate imprisonment, neighbor spying on neighbor, constant war, and harsh economic hardships were everyday realities. By joining the dominant Baath Party, and doing his compulsory military service, Mahmoud was able to finish his education at Iraq's University of Technology/Production and Metallurgy Engineering, where (when asked) he refused to spy on other students. Pursuit of a Ph.D in Engineering outside the country was dashed, when during the application process government officials discovered Mahmoud's mother was a Shiite Moslem, and her family's nationality Due to his specialized engineering was questioned. background, Mahmoud was "selected" to join Iraq's secret weapons program, including work on the famous, longrange 1000 millimeter "super gun" designed by the late artillery expert Gerald Bull. One advantage of being part of Saddam's weapons program was being sent abroad for further training. In 1989, he was sent to Germany to study advanced lathe and milling machine operations. Germany was Mahmoud's first glimpse into how a Western democracy and society functions, and it was also his first taste of personal freedom. After experiencing such freedom, Mahmoud knew he couldn't live under Saddam's brutal dictatorship anymore, and he had to escape - even if it meant leaving his parents, sisters, and brother.

Out of Iraq tells of his harrowing escape and dangerous desert trek after the first Gulf War from Iraq into Saudi Arabia. After waiting almost two years, Mahmoud arrived in the United States on September 23, 1992. A fellow refugee told him about engineering opportunities in the Hartford, Connecticut area, and with the aid of a Catholic charity, he found his first U.S. job. Five years later, he answered a Jarvis newspaper ad for qualified machinists, and on July 24, 1997 Mahmoud Albayati joined the company. Using CNC (computerized numerical control) technology, he makes spare parts for heavy meat-cutting machinery. For many years Mahmoud Albayati wanted to write down his experiences in Iraq, and his love of his new country with its precious freedoms - freedoms unfortunately many of us take for granted. He also wanted to express his outrage over the September 11, 2001 attack on the Twin Towers, and the ongoing violence in Iraq done in Islam's Last year he contacted PublishAmerica of Baltimore, Maryland, explaining the idea and purpose of his book. They agreed to help him publish it, and contacted author Alice McVeigh for editing assistance. After a year's work, Out of Iraq was ready for publication.



# From Cannons to Meat Machinery Parts... An Escape from Sadistic Saddam's Iraq to the U.S.A.





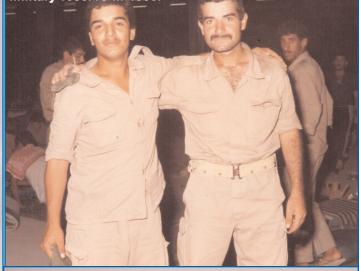
On September 11, 1998, Mahmoud Albayati became a proud U.S citizen. He currently resides in Middletown with this wife Halima, and his two children Sheryn and Sofian.

**NOTE:** To Obtain a copy of *Out of Iraq; Escape from Saddam and Al-Qaeda,* by Mahmoud Albayati, contact PublishAmerica LLLP; at 301 695-1707; or http://www.publishamerica.com. Specify book # ISBN: 1-4241-0231-6.



Mahmoud with his brother Ahmed being photographed on one of Baghdad's main bridges which crosses the Tigris river.

Photo of Mahmoud with his best friend Yassian while he was serving (drafted) in the Iraqi army's paramilitary reserve in 1986.





September 1992; Mahmoud, second from left, being photographed with other Iraqi refugees just before leaving a Saudi Arabian holding center, and traveling to the U.S.A. to start a new life







### Building(s) Toward the Future!







Jarvis Products Corporation is building toward the future, not just in developing new computerized and robotic equipment, but in expanding service and manufacturing operations at several subsidiaries. This is what is 1) Jarvis China has happening: established a Beijing office and warehouse location that will service the entire country. 2) To meet the needs of South America's expanding meat industry, Jarvis Argentina is moving into a larger office and manufacturing facility. 3) Jarvis de Mexico, having outgrown its original structure in Guadalajara, in April moved into a larger, newly constructed 4) Due to increased building. equipment demands from Canadian meat processors, Jarvis Canada is moving from its original 1963 location into a larger facility to better handle equipment servicing. 5) Finally, to better serve the vast Russian meat processing industry, Jarvis Russia is in the process of moving from the Kaliningrad area to a more centralized location in Moscow.

Besides buildings, new the Middletown headquarters and Jarvis Germany GmbH are adding extra space to their existing facilities. Also, Jarvis Engineering Technologies (JETCO), a newly formed corporate division, is now operating from new premises in the Henderson section of Auckland, New Zealand. **JETCO** specializes in the design and manufacture of specialized meat processing machinery for sheep slaughter lines.

As I've said many times, there are three types of companies: those who make things happen, those who watch things happen, and those who wonder what happened. To meet our primary company mission, which is to produce the best quality products and offer the industry's best possible support services - we must expand. All over the world the demand for meat and its related products are growing, especially in China and in Russia. I'm determined that Jarvis will meet and surpass this challenge, and at the same time continue the tradition of Jarvis excellence.

Vincent R. Volpe

President, Jarvis Products Corporation

#### la Nueva Localidao de Jarvis de Mexico



Humberto Sandoval, Jarvis de Mexico's General Manager with Vin Volpe at the new building's opening ceremony.





Jarvis de Mexico's Administrative Assistants Corina Lopez (standing) and Claudia Garcia updating business records in their new office.



Joe Pugliares, Jarvis' MIS Director, with Gilberto Ocampo, Jarvis de Mexico's Controller reviewing current inventory.



Jesus Montes, Jarvis de Mexico's Production Manager reviewing new tool and spare parts orders.

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## Jarvis'新北京办事处 Jarvis China's New Office







After an extensive search, taking several months in one of the world's hottest real estate markets, Jarvis Machinery Manufacturing (Beijing) Corp, our newest subsidiary, recently purchased spacious headquarters and warehouse facilities in the Caiyuan Industry Zone, Shunyi section (Nancai Town) of Beijing. Besides General Manager John W. Long, the staff also includes Administrative Assistant Chery Chai and Service

From left, Nereus Mel, Jarvis China's Service Technician, General Manager John W. Long, and Lenno's Joe Zhou, Jarvis' distributor in China.

Technician Nereus Mel. Establishing a Beijing office/warehouse location (the center of China's meat industry), was John Long's main immediate goal. With this excellent location, it will be easier to introduce Jarvis equipment to nearby meat and poultry processing plants, and to establish personal relationships with local company owners and plant managers.

Photo of Chery Chai, Jarvis China's new Administrative Assistant.



In back Jarvis' John Long; front row from left, Joe Zhou, Lenno's Vice General Manager, Mr. Li He, President of Inner Mongolia Kerchin Cattle Industry Co., Mr. Pei Tao, Kerchin's Export Manager, and Mr. Tang Hailong, Kerchin's Production Manager.



#### John W. Long, Lenno and Inner Mongolian Visitors

Recently Jarvis China's John W. Long and Joe Zhou of Lenno Foodtech, our Beijing based China distributor, and representatives οf Inner Mongolia Kerchin Cattle Industry Co. Ltd. visited our Middletown headquarters and Jarvis' production toured facility. The group also met with Mr. Volpe to discuss China's fast growing meat processing industry, and what specific equipment currently required by Kerchin Cattle. Located in Tongliao City, Kerchin Cattle supplies fresh and frozen meat and Besides supplying poultry. China, the company also exports to customers located

in Asia. Africa, and Mideast. Lenno is professional agency that supplies equipment and information to several large Chinese meat processing corporations. Representing Jarvis Products, they are currently distributing such tools as stunners, dehiders, electric stimulators, splitting bandsaws. reciprocating saws, steam vacuum systems, reciprocating air knives, sharpening tools, and gloves safetv to customers. Besides Beijing, Lenno recently opened a second office in Shanghai, China's largest city.

Headquarters of the Inner Mongolia Kerchin Cattle Industry Co. Ltd. located in Tongliao City, Inner Mongolia, China.